

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding is made on the day of 7th January 2008.

BETWEEN

- (1) Singapore Management University, represented by its School of Information Systems, (hereinafter referred to as "SIS"), Singapore 178902; AND
- (2) IT University of Copenhagen, Copenhagen DK-2300 (hereinafter referred to as "ITU");

referred to collectively as the "Parties" and individually a "Party".

WHEREAS

- SIS focuses on education and research in information systems and applications in Singapore.
- ITU focuses on education and research in information technology in Denmark.
- The Parties agree to collaborate on the organization, promotion, education, research and development of activities as detailed below.

SCOPE OF COLLABORATIONS

The Parties shall conduct joint educational activities through global student projects to enhance intercultural communications and shall explore other collaborative activities in general and with specific emphasis on the following aspects:

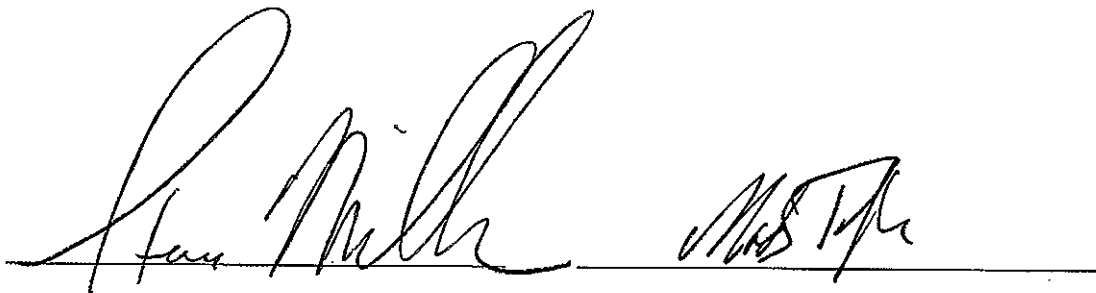
- Initiate global project activities for students to learn skills and knowledge required for careers in a global economy (particularly, intercultural communications, collaboration skills using IT, global project management, etc); identify and conduct global projects which are of mutual interest to both Parties. Potential joint projects may also involve other third parties whenever it is deemed necessary by both Parties.
- Work together on the design of educational materials for global project software management courses. This includes but is not limited to comparing project descriptions, student feedback and reflections; participating as clients or sourcing for clients in the global projects; and working together on the teaching materials for global projects.

- Work together to setup a communication environment using Information Technology collaboration tools. This includes but is not limited to establishing a multicultural working environment with incentives for students to work together on projects. This may lead to other exchange programs when there are mutual benefits.
- Providing outstanding SIS and ITU graduates and postgraduates with opportunities to study in each Party's university. Promoting the Bachelor, Master and PhD programs in each university.
- Evaluate whether and to what extent there are research domains in which SIS and ITU researchers could collaborate to the mutual benefit of both organizations.

GENERAL

- Each of the Parties hereto undertakes with the other party to do all things reasonably within its power which are necessary or desirable to give effect to the spirit and intent of this MOU.
- This MOU is not intended to be legally binding.
- This MOU between SIS and ITU will remain in force for a period of three (3) years from the date on which this MOU is signed. A review will be conducted at the end of the first year and before the end of the third year, at which time both Parties may continue or renew this MOU, if agreeable.

IN WITNESS THEREOF, this MOU has been signed by:

The image shows two handwritten signatures in black ink. The signature on the left is for Steven Miller, and the signature on the right is for Mads Tofte. Both signatures are written over a horizontal line.

Signed by
Practice Professor and Dean
Steven Miller
for and on behalf of
School of Information Systems
Singapore Management University

Signed by
Vice Chancellor
Mads Tofte
for and on behalf of
IT University of Copenhagen